Federal Partners Mend the Safety Net

US Conference on AIDS • Washington, DC • September 11, 2015



Agenda

- Learning objectives
- Presenters
- Directions and areas of emphasis at HRSA
- Collaborations across the safety net
- Recommendations and promising practices



Learning Objectives

- Understand new directions and areas of emphasis by federal agencies
- Describe examples of ways HRSA grantees and partners are responding
- Understand recommendations and promising practices for moving forward





	Directions	and <i>i</i>	Areas	of	Emp	hasis	at	HRSA
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Health Resources and Services Administration

Improving health and health equity through access to quality services,
a skilled health workforce and innovative programs



FY 2015 HRSA Budget: \$10 Billion

Program	Dollars (in Millions)			
Health Center Program	\$5,000,633			
HIV/AIDS	\$2,318,781			
Maternal and Child Health	\$1,254,238			
Health Workforce	\$1,057,784			
Rural Health	\$147,471			
Healthcare Systems	\$110,693			
Program Management	\$154,000			
Total	\$10,043,600			

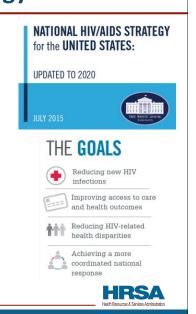


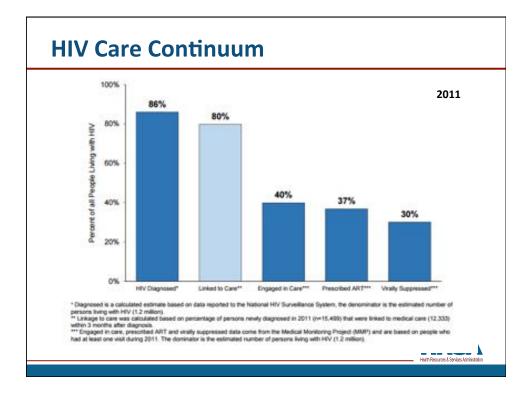
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National HIV/AIDS Strategy 2020

- National strategy with a vision for next 5 years
- 4 Goals, 11 Steps, 37 Actions
- Builds upon major advances and successes in response to HIV
- HRSA working with federal agencies across government to establish Federal Action Plan

Visit AIDS.gov to learn more





Safety Net

- Need to engage all components of the safety net, including public health and primary care
- Each component has an important role in addressing HIV and bring unique expertise

Community Based Orgs
AIDS Service Orgs
Substance use treatment centers
Public Health Departments

Ryan White HIV/AIDS Program
Providers
Primary Care Providers
Health Centers

- Building partnerships is key to
 - Improving outcomes across the care continuum
 - Strengthening the safety net



Ryan White CARE Act 25th Anniversary







Who We Serve

- The Ryan White HIV/AIDS Program served half a million (524,675) people in 2013
- Approximately 2 out 3 people living with HIV (PLWH) who are engaged in medical care are served by the RWHAP
- 47% Black/African American and 23% are Hispanic (2013)
- Close to 90% are living at or below 200% of the Federal Poverty Level (2013)





Ryan White HIV/AIDS Program and Healthcare

- The RWHAP supports a dynamic and complex system of care; it is not an insurance program for discrete services
- The need for an HIV care system for low-income PLWH remains until the outcomes on the HIV care continuum are addressed and there is a cure





2015 Priorities Moving Forward

- Focus on areas of greatest health disparities and HIV Care Continuum
- Advance data utilization to improve health outcomes
- Continue with the integration of the Ryan White HIV/ AIDS Program within the changing health care landscape
 - o Increase focus on community-based engagement
 - Evaluating RWHAP client health care needs in shifting health care landscape and filling gaps







Bureau of Primary Health Care

Improve the health of the Nation's underserved communities and vulnerable populations by assuring access to comprehensive, culturally competent, quality primary health care services



Visit us at bphc.hrsa.gov



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Who We Serve



One out of every 14 people living in the U.S. receive care at a health center



1,300 health centers 9,000 service delivery sites 170,000+ employees In 2014, health centers served approximately 23 million people

- 50% members of racial/ ethnic minority groups
- 28% uninsured
- 31% are children



Why Integrate HIV Into Primary Care?

- Populations served by health centers at risk for HIV
- HIV is manageable in primary care settings
- Growing need for primary care among people living with and affected by HIV
- Significant disparities in access to care and health outcomes
- Closely tied to mission and values of Health Center Program – equity, justice, access, quality

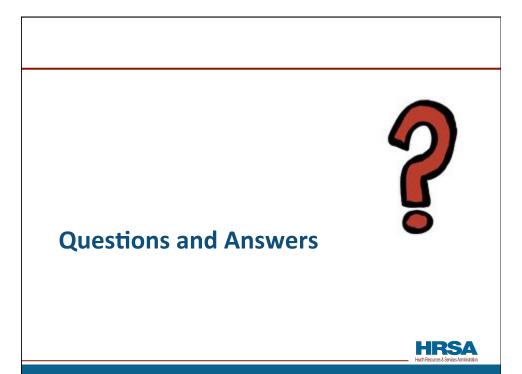


Partnerships for Care (P4C)

- Three-year project funded by the Secretary's Minority AIDS Initiative Fund (SMAIF) and the Affordable Care Act for \$41M total
- Goal to improve HIV outcomes across the HIV care continuum by
 - Strengthening partnerships between state health departments and health
 - Supporting workforce and infrastructure **development** within health centers
 - o Identifying promising practices for improved HIV service delivery, care coordination, and use of data

Learn more at P4CHIVTAC.org

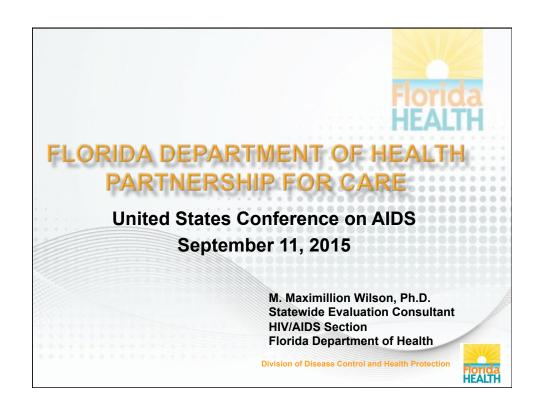
4 CDC-funded State **Health Departments** in FL, MA, MD, NY 22 BPHC-funded **Health Center Partners** One BPHC-funded Training and TA Contractor Federal Partners CDC, HRSA/BPHC HRSA/HAB, OASH

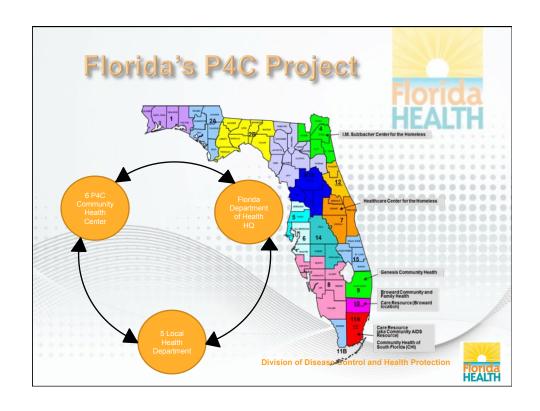


Collaborations Across the Safety Net

Florida State Health Department Healthcare Center for the Homeless, Orlando FL AIDS Care Group







State-level DOH Team



- Prevention Manager- Mara Michniewicz
- P4C Coordinator Juan Vasquez
- Clinical Consultant David Andress
- Statewide Eval. Consultant M. Maximillion Wilson
- Evaluation Specialist Rehman Khan
- Programmer Karteek Kalidindi
- Many other staff helping with Training, Testing, Medical
 TA/Capacity Building, Data Integration, and budget.

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Local CHD Team (Roles)



- HIV/AIDS Program Coordinators (HAPC)
- STD Program Managers/Directors
- Disease Intervention Specialists
- Evaluation Coordinators
- Early Intervention Consultants (Testing)
- Prevention Training Consultants

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Collaborations with CHCs



- State/Local DOH
 - Partner services, training and support for testing, linkage, staff trainings, coordination with Ryan White, STD, Data Integration, etc.
 - HCN electronic health records and data exchange
- Florida/Caribbean AETC
 - Clinic and provider trainings and support
- MayaTech coordination of readiness reviews, now providing training
- Florida Statewide Training Coordinator
 - Prevention Interventions: CLEAR, ARTAS HIV 500/501
 Billing and Reimbursement

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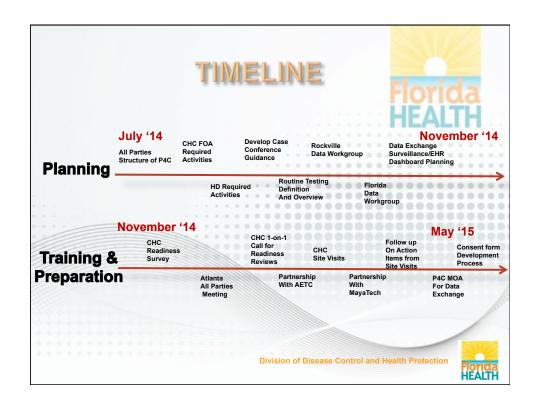
Health Department Activities

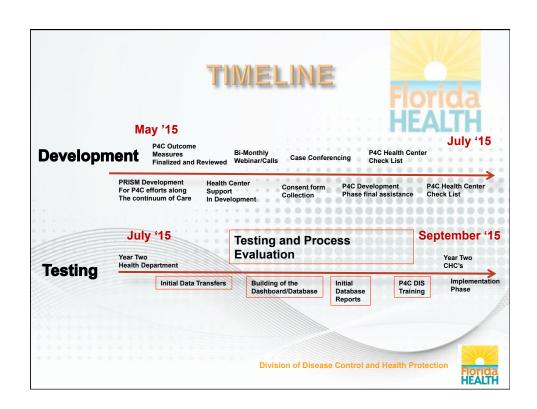


- Use of state HIV surveillance data and health center EHR data to improve health outcomes for PLWH
- Expand partner notification, linkage, retention, and reengagement with care services for PLWH. Health departments will enhance their capabilities to offer linkage, retention, and reengagement services for PLWH who may be served by participating health centers
- Support Training, TA and collaboration activities for health centers to expand HIV testing, care and services for PLWH
 Develop sustainable partnerships with health centers

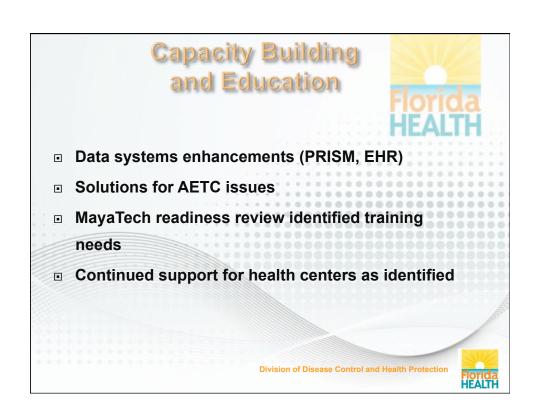
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Other State-level Innovation



- Initial data exchange with health centers, finalize development of database and reports
 - Information Broker "Dashboard"
 - PRISM buildout outlined

Quarterly All Party Webinars

- P4C specific training for P4C DIS. Use of PRISM and P4C dashboard for P4C services. (linkage, re-engagement, partner services)
- Monthly Case Conferencing Reports are being developed
- Changes to PRISM for P4C DIS services planned for October

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Local CHD Considerations



- Establish agreements and good working relationships between P4C
 CHCs and local (Ryan White funded) DOH HIV clinics.
 - To provide capacity to manage complex patients, and promote better integration of the new CHC program into the existing local, HIV Service Network.
- CHCs can become important members of local community planning (prevention, Ryan White Parts A & B).

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Lessons Learned So Far



- Open and active communication is needed to help fully realize routine testing.
 - Some CHC partners participate in the Expanded Testing Initiative (PS12-1201, Category B).
- The level of data exchanged between DOH and CHCs requires special attention to patient consent.
- Though local CHDs and CHCs have been very cooperative, the model of case conferencing used is new for everyone, and requires flexibility and good timing.

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Florida
HEALTH

9/18/15

For More Information . . . Florida Mara Michniewicz Prevention Program Manager 850-245-4444, ext 2597 Mara.Michniewicz@flhealth.gov or Juan Vasquez Interventions Team Lead/P4C Coordinator 850-245-4444, ext 2611 Juan.Vasquez@flhealth.gov

Partnerships for Care (P4C) A Health Center's Perspective

United States Conference on AIDS Washington, DC September 11, 2015

Alelia E. Munroe, MPH Special Projects Coordinator Health Care Center for the Homeless, Inc.







Mission Statement

"To provide quality health care services that improve the lives of the homeless and medically indigent people in our community"

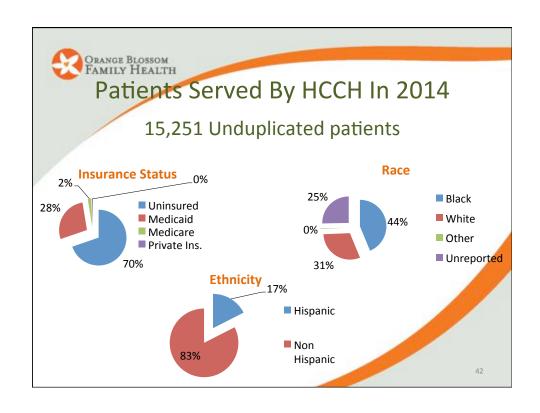
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History

- 1993 HCCH founded by Dr. Rick Baxley
- 1995 Robert Wood Johnson Foundation grant
- 1998 HOPE (Homeless Outreach Partnership Effort) Team
- 2002 FQHC Status obtained; low-income housed uninsured population; Behavioral Health Services
- 2006 Opened clinic building in Orlando, Orange Blossom Family Health, converted to EHR
- 2007 HOPE Mobile Medical Unit launched
- 2010 Launched Mobile Dental Unit; Established as HIV testing site
- 2013 Opened first Satellite site; NCQA Level 2 PCMH certification
- 2014 P4C Project site; opened Kissimmee and Sanford sites







Patients Served By Site In 2014

Main

Total Patients: 11,433

Total Staff: 91 (10

Providers)

South Orlando **Total Patients: 518** Total Staff: 4 (1

provider)

Kissimmee

Total Patients: 2,744

Total Staff: 6 (1

provider)

Sanford **Total Patients: 556** Total Staff: 4 (1 provider)



Types of Funding

- HRSA/BPHC Section 330
- Medicaid
- Medicare
- Commercial Insurance
- Self Pay/Discounted Fees
- **HUD/Homeless Services Network**
- **HUD/Veterans Outreach**
- Florida Dept. Of Health
- City of Orlando

- Ryan White Part A (Oral Health only)
- **Orange County Government** (indigent care)
- **Orange County CRP**
- Florida Hospital PC3
- CDBG (Behavioral Health)
- Central Florida Foundation
- State of Florida LIP



Services Offered

- Primary Medical Care at all 4 locations
- Behavioral Health at 3 sites (not yet offered in Sanford)
- HOPE Team main site
- Mobile Health Services
- TB Shelter
- Pharmacy main site

- Vision Care main site
- Special Programs main site
 - Mammography Screening
 - Denture Sponsorship for Homeless
 - P4C including HIV Testing
- Oral Health Care main site

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HIV Services Vision

"To be the Center of Excellence in HIV care for uninsured and underinsured residents of Central Florida."



Guiding Principles for Integration

- Ensure universal access to HIV prevention, treatment, care and support in accordance with the goals of the NHAS;
- Use of a Public Health Approach
- Strengthening service provision through innovation & learning
- Increasing the effectiveness and efficiency of services
- Promoting human rights and health equity
- Cost-effective service delivery

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Guiding Principles Cont'd

- Increasing the effectiveness and efficiency of services
 - Use of strategies to improve adherence and retention
 - Maintain partnerships to link patients requiring a higher level of care
- Promoting human rights and health equity
 - Implementation of services based on core human rights and ethical principles
 - Ensure environment minimizes stigma and discrimination
 - Service provision is culturally proficient
- Cost-effective service delivery



Key Activities

- Workforce Development
- Infrastructure Development
- Service Delivery
- Partnership with Health Department
- Project Evaluation and Quality Improvement

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Workforce Development

- Establish multi-disciplinary HIV Care Team
 - Identified positions required
 - Clinical Team Lead
 - HIV Specialist
 - Nurse
 - Medical assistant
 - Pharmacist
 - Behavioral Health Specialist
 - Dentist
 - Medical Case Manager
 - Peer Mentor



Workforce Development

- Strategically recruited for vacant positions
- Identified training needs
- Identified available training resources
 - DOH
 - AETC
 - MayaTech
- Provided Center wide Training
 - Clinical & non-clinical staff
 - Board Members

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Infrastructure Development

- Designate HIV Program Lead
- Developed and revised policies and procedures for HIV care
 - HIV Counseling & Testing
 - HIV clinical protocols
 - Administrative & fiscal
 - Change patient consent to allow for data sharing
 - Case Conferencing guidelines



Infrastructure Development

- Establish formal written agreements for referrals
 - Identified needed referral resources
 - Developed formal Memorandum of Agreements
- Implement system enhancements for EHR
 - Working with HCN to:
 - · incorporate HIV data elements in EHR
 - facilitate data sharing/exchange with DOH
 - ensure appropriate report formats

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Service Delivery

P4C provided the opportunity to integrate HIV services into the broad array of services offered to patients:

- Routine HIV testing
- Basic HIV Care & Treatment
- HIV Prevention Services
 - PrEP & nPEP
- Medical Case Management Services



Service Delivery Cont'd

- Pre P4C
 - All HIV-infected patients referred out for HIV care
 - Established
 - · Newly identified
 - Some continued with primary care others transferred care (Ryan White program)
 - Testing approximately 170 individuals/month
 - Approximately 32 infected patients (primary care)

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Service Delivery Cont'd

- Post P4C
 - As of 8/19/15 enrolled 37 current patients, 22 newly identified
 - New patients linked to HIV specialist (both primary & HIV care
 - Established patients who sero-convert remain with primary care provider but also see the HIV specialist for HIV care
 - No pregnant infected or HIV/HCV dually diagnosed
 - Testing approximately 250 individuals/month



Partnership with Health Department

- Establish formal agreement with local HD:
 - Linkage to DIS
 - Partner notification
 - · Location of clients lost to care
 - Case Conferencing
 - Clinical Consultation, Linkage for Pregnant Infected women & HCV/HIV infected
- Establish membership on community planning groups
 - Part A Planning Council
 - Part B Consortium (Prevention)

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Project Evaluation & Quality Improvement

- Identify data required to evaluate the project
 - Newly diagnosed vs previously diagnosed
 - # tests completed & results
 - # newly diagnosed linked to care & timeframe
 - # previously Dx. linked to care & timeframe
- · Develop data collection procedures
 - Frequency & timing
 - Reports & frequency
- Update Quality Management Plan to incorporate HIV specific indicators
 - Medical visit frequency
 - Retention in Care
 - ARV prescription
 - Viral suppression



Recommendations

- What percentage established patients currently being referred out?
- With implementation of routine HIV testing, will the percent increase?
- Identify service delivery model
 - Primary medical care integration vs. HIV specialty clinic
- What supportive services will be included, if any?
- Get buy-in from board and staff

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Recommendations Cont'd

- Ensure that you identify a dedicated administrative staff person
- Identify training needs of staff
- Identify training resources that are readily available to staff
- Identify additional resources (staff, space, etc.)
- Establish membership in HIV planning bodies
- Identify and establish MOAs with AIDS Service Providers (Ryan White & Private)



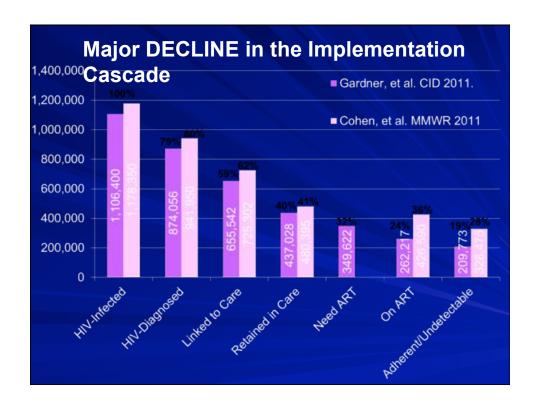
ALELIA E. MUNROE, MPH

SPECIAL PROJECTS COORDINATOR
HEALTH CARE CENTER FOR THE HOMELESS, INC.
232 N. ORANGE BLOSSOM TRAIL
ORLANDO, FL 32805-1612
407-428-5751 X 367
amunroe@hcnetwork.org

"Utilizing Local, State, and Federal Partnerships to Improve Access to and Retention in Care"

United States Conference on AIDS Washington, DC September 11, 2015

Howell I. Strauss, DMD Ann Ferguson, MSN, RN AIDS Care Group Chester, PA



Gap # 1 – Need Expanded **Testing** AIDS Care Group teamed with: 1. Delaware County to provide HIV testing in drug & alcohol treatment centers. 2. Part B and Pennsylvania State 656 HIV Prevention funds. 3. State of Pennsylvania to be a contracted HIV testing 4. CDC for a five-year program for testing. University of Pennsylvania for MSM Testing Initiative 5. (with CDC) - 10 Cities. 6. With Hershey State Medical Center and State of Pennsylvania for Expanded Testing Initiative.

Gap # 2 – Linkages to Care

- Transportation
- AIDS Care Group was provided a van by the State of Pennsylvania due to its participation in the food distribution program.
- "Wheels for Wellness" was supported by Part A. Another van was acquired with program income.
- Part B provides transportation assistance funding.
- Our motto became, "We'll come and get you."



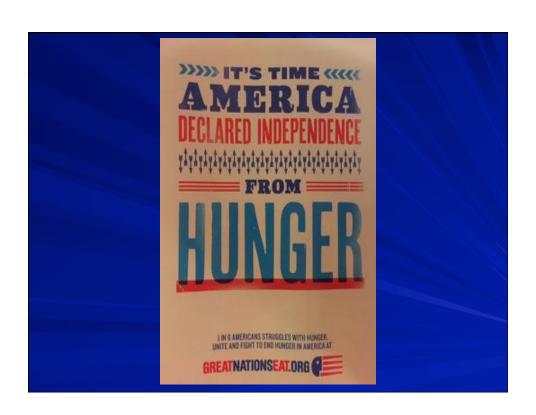
Gap # 3 – Addressing the Social Context of HIV/AIDS

■ Dr. Jonathan Mann in addressing the HIV epidemic in developing nations asked, "Do we need more doctors, nurses, and clinics? Or, do we need to address other basic societal issues, such as human rights and issues surrounding poverty." (Johns Hopkins Clinical Care Conference, March 1997)

- ■If, the ultimate goals of working with persons living with HIV are timely linkage to health care and improved health outcomes in PLWHA;
- ■Then, any and all factors (including medical and non-medical or social issues) that are barriers to the achievement of goals should all get equal weight and attention.

Within the AIDS Care Group

- 33% of clients have an incarceration history.
- 35% have hepatitis C.
- 20% of the clients seen for medical care and services do not have clean, safe, or affordable housing.



The Hook is Food

- Poverty and hunger are pervasive in Chester's central business district.
- Without a poster advertising the opening of the Drop-in-Center, the knowledge of a morning breakfast center became instantly well-known. (Funded by Part A – Congressional Black Caucus. Now known as Minority AIDS Initiative).
- AIDS Care Group relies on funding from Part A, Part B, and Pennsylvania Department of Agriculture.











Health Care Providers and Housing

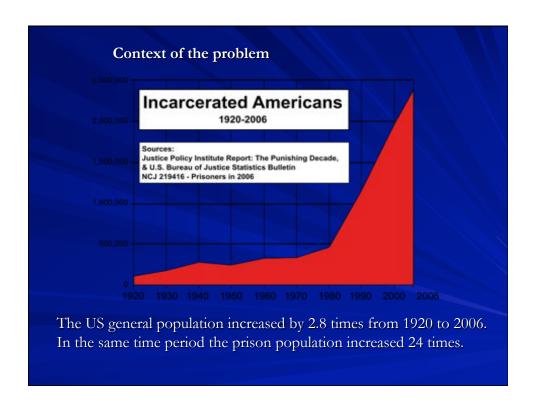
- Housing is the major missing element among services provided to AIDS patients.
- Housing is a key element to the quality of life and in adherence to medical treatment plans.
- AIDS Care Group found HOPWA funding from Delaware County; and a McKinney-Vento Grant from HUD.
- Even the ACA mentions housing

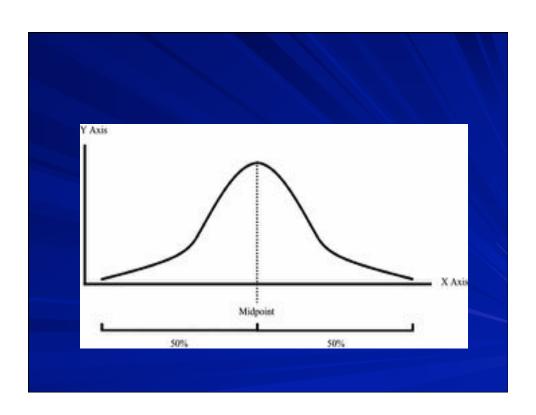
National HIV/AIDS Strategy of the United States-2010 2006 and 2007-Initiatives by the Special Projects of National Significance

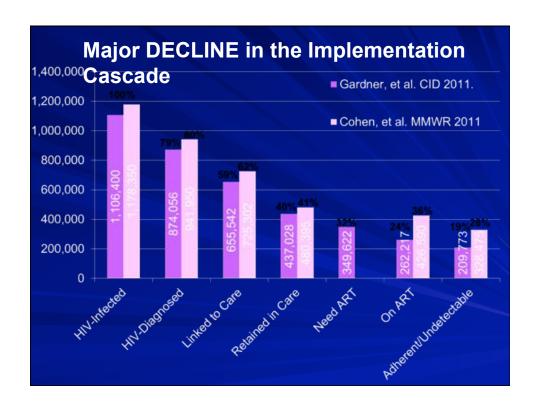
- Social Determinants of Health
- Poverty
- Crime
- Housing, food, and employment insecurities
- Threats of substance abuse
- Structural, provider, and client inputs regarding access to health care and health



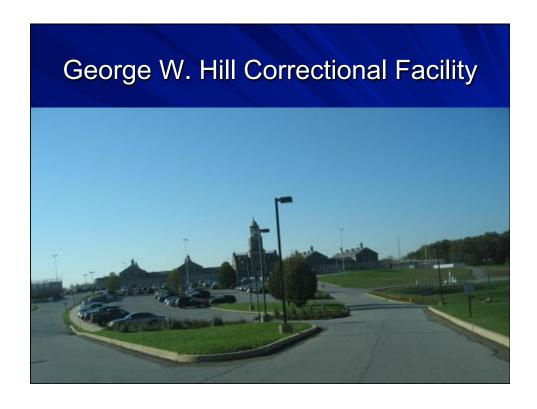








"Discharge to the Streets: Reintegrating the HIV+ Prisoner" The State prison system has over 700 persons living with HIV/AIDS. The 67 county and municipal jails hold over 1,700 living with HIV/AIDS. 90% are discharged. For those who are uninsured, this is where we come in. AIDS Care Group repackaged the SPNS grant into a CDC initiative and continues to work with Delaware County.



Gaps #4 and #5 – Access to Anti-retroviral Therapy

- The clinical setting:
- The Ryan White HIV/AIDS Program, first authorized in 1990, is funded at \$2.32 billion in fiscal year 2014. The Program is administered by the U.S. Department of Health and Human Services (HHS), Health Resources and Services Administration (HRSA), HIV/AIDS Bureau (HAB).

The Parts...

- The majority of Ryan White funds support primary medical care and essential support services. A smaller but equally critical portion funds technical assistance, clinical training, and research on innovative models of care.
- The Ryan White legislation created a number of programs, called Parts, to meet needs for different communities and populations affected by HIV/AIDS.

Part A

- Provides emergency assistance to Eligible Metropolitan Areas and Transitional Grant Areas that are most severely affected by the HIV/AIDS epidemic.
- AIDS Care Group receives Part A funds through the City of Philadelphia – AIDS Activities Coordinating Office for a continuum of services including medical, dental, substance abuse care and transportation services.

Part B

- Provides grants to all 50 States, the District of Columbia, Puerto Rico, Guam, the U.S. Virgin Islands, and 5 U.S. Pacific Territories or Associated Jurisdictions.
- AIDS Care Group receives Part B funds from the State of Pennsylvania through the Philadelphia Department of Health-AACO
- ACG receives PPA funding for HIV testing through the State and is a contracted STD provider with Penna.

Part C

- Provides comprehensive primary health care in an outpatient setting for people living with HIV disease. (Early Intervention Services)
- There are about 425 programs that are Part C
- AIDS Care Group receives Part C funding directly from Health Resources Services Administration (HRSA – the federal government)
- We have received Capacity Building funds to help expand women's health care, and one time Part C expansion funds in the past

Part D

- Provides family-centered care involving outpatient or ambulatory care for women, infants, children, and youth with HIV/AIDS.
- The AIDS Care Group receives Part D funds directly from HRSA
- There are 133 programs in the country that are concurrently funded by Part C and Part D

Additional Partners

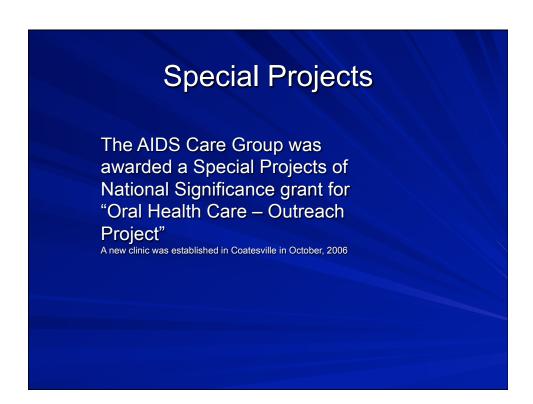
- MTI grant through the University of Penna (part of the 12 cities initiative)
- CDC funding for HIV testing and outreach, education and jails outreach and discharge planning
- Northwestern Human Services
- Widener University (federal grant)

Gap #6 – Attaining Suppressed Viral Loads

- Looking at the entire spectrum of patient, provider, and setting.
- Mental illness and substance abuse
- Housing
- Triggers to recidivism
- Other behaviors and medical conditions

Integrative approach to medicine

- AIDS Care Group teamed with local mental illness and substance abuse center that is dedicated to Medicaid populations.
- Primary care is provided by AIDS Care Group.
- Suboxone treatment center utilizing an Integrative Model of Care was established by AIDS Care Group to support services at the local agency.







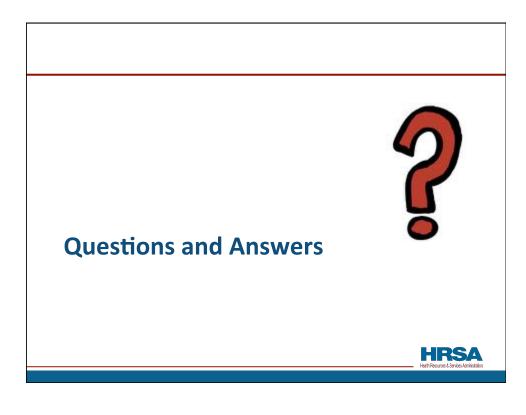
Clinical Care

- The AIDS Care Group was meant to be a clinically-based organization.
- It is now a clinical and social-services based organization where the clinical care division is busy due to efforts through outreach to keep clients linked to their providers.

- Develop relationships that keep clients linked into social services
- Meet people on their turf, drive them to appointments of all types (medical, SSI, court appearances)
- Address acute needs with great intensity and then transition clients into a more chronic model when it's appropriate
- Be creative and persevere

Thank you!

Need more information?
Howell Ira Strauss, DMD
AIDS Care Group
www.admin@aidscaregroup.org



Recommendations and promising practices

Affordable Care Enrollment (ACE) TA Center





How the ACA and the RWHAP Support the HIV Care Continuum

United States Conference on AIDS September 11, 2015 4:30 p.m. – 6:00 p.m.



The ACE TA Center

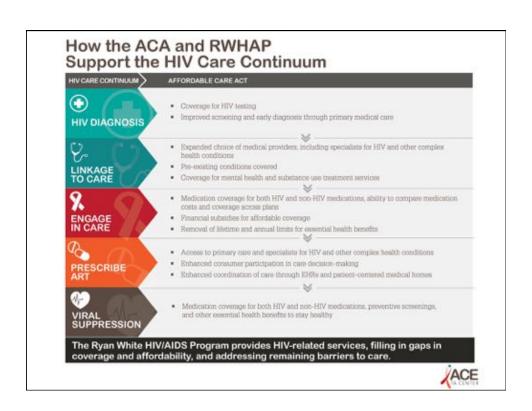
The **ACE TA Center** helps Ryan White HIV/AIDS Program grantees and providers enroll diverse clients, especially people of color, in health insurance.

Objectives:

- Develop and share tools and resources to help providers enroll clients of color, always considering cultural and historical barriers to enrollment
- Provide TA and training to use these tools and resources
- Identify and promote best and promising enrollment practices for organizations

Presentation overview

- Review the relationship between the ACA, RWHAP and the HIV Care Continuum
- Introduce new tools to help organizations improve completeness of coverage for clients
- Briefly review ACE TA Center resources
- Show participants how to access the ACE TA Center and stay up-to-date about new tools and upcoming events



What is "coverage completion"?

Broadly defined, **coverage completion** is the process of <u>examining the array of services</u> <u>covered by other payment sources</u> (e.g., Marketplace, Medicaid) and <u>coordinating the use of these resources</u> with RWHAP funds to fill in gaps in affordability and address remaining barriers to care.



Affordability and coverage completion

- Advanced premium tax credits (APTCs) and cost sharing reductions (CSRs) make marketplace insurance more affordable
- RWHAP funds can help with premium payments, co-pays, and deductibles
- RWHAP ensures HIV coverage completion for insured clients and a safety net for the uninsured (including ineligible clients)



Organizational self-assessment

- Web-based module asks questions about current practices
- Generates a customized summary based on your responses
 - Areas for improvement
 - Helpful resources to help you get started
- Includes an interactive best practices guide



Example Best Practices

- **1. Prepare** your organization to best meet the enrollment needs of clients.
 - Ensure your organization is part of provider networks for QHPs and Medicaid
 - Train staff on how the RWHAP can support ineligible clients
- Engage clients to enroll in health coverage, use their coverage, and stay enrolled.
- Document and monitor your organization's engagement and enrollment efforts.



Example Best Practices

- 1. Prepare your organization to best meet the enrollment needs of clients
- **2. Engage** clients to enroll in health coverage, use their coverage, and stay enrolled.
 - Assess your workflow to routinely screen clients for eligibility and plan renewals
 - Tailor messaging appropriately to your client population
 - Provide one-on-one assistance for most clients
- Document and monitor your organization's engagement and enrollment efforts.



Example Best Practices

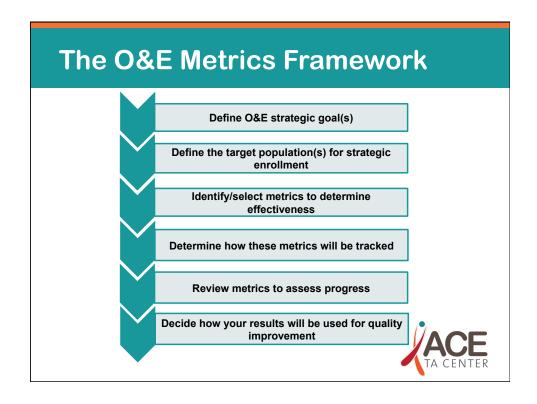
- Prepare your organization to best meet the enrollment needs of clients.
- 2. Engage clients to enroll in health coverage, use their coverage, and stay enrolled.
- **3. Document** and **monitor** your organization's engagement and enrollment efforts.
- Document your efforts to identify, engage, and educate clients who may be eligible for coverage
- Use data to monitor, target, and improve enrollment



Data Toolkit

- Helps organizations use data for health insurance outreach and enrollment
- Toolkit includes...
 - Framework for collecting and using outreach and enrollment (O&E) data
 - List of O&E metrics
 - Data inventory template





Sample O&E metrics include...

- Assessment of eligibility
- Clients receiving assistance with the application process
- Percent of submitted applications that are approved/ enrolled
- Timely application approval and enrollment
- Clients receiving financial help
- Retention in coverage and churn (e.g., clients that changed coverage, re-enrolled, or remained uncovered)
- Medicaid and Marketplace renewals



ACE Webinars!



OCT.



Organizational best practices (launch of self-assessment and O&E metrics guide)

OCT.

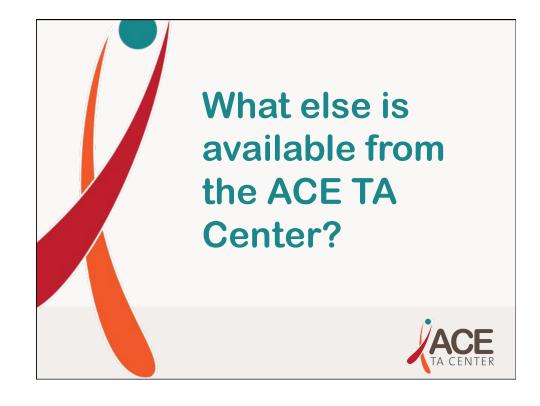


Preparing for Open Enrollment

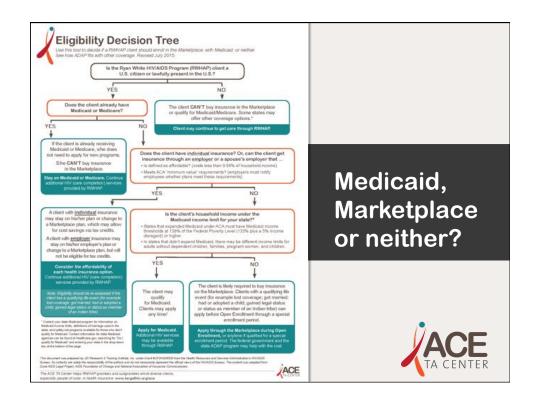
Fall/Winter 2015 (dates TBD):

- Enrollment strategies in diverse communities
- Enrollment strategies for immigrants living with HIV



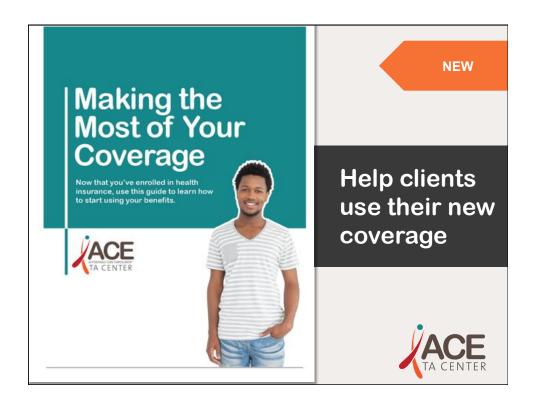






Health Care Plan Selection Worksheet Use this worksheet to help your client choose the best health care plan. Step 1: Get client's current information.			Help your	
Ç	rrent Prescription Medications	HIV-Related Medication?	clier	its
1	Drug name	YesNo		
2	Drug name	YesNo	COM	nare
3	Drug name	YesNo		pare
4	Drug name	YesNo		
5	Drug name	YesNo	plan	S
0	Drug name	YesNo	p i ai i	
7	Drug name	YesNo		
o i	nic or hospital where PCP is seen PCP also an HIV specialist? Yes No PCP certified in speciality infectious disease? Y	res (If yes, speciality?) Nic Clinic or hospital where seen		
Me	ental health provider	Clinic or office where seen		
		Clinic or office where seen		
	ACE TA Center helps: RWHAP grantees and sub-grantees older, in heath insurance and build providers' cultural compet	erroll diverse clients, especially people tence, www.targethiv.org/ace	ACE	







Thank you for joining us!

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Questions and Answers



Thank you

Antigone Dempsey, MEd

Director
Division of Policy & Data
HIV/AIDS Bureau
Health Resources and Services
Administration
5600 Fishers Lane
Room 7C-26
Rockville, MD 20857
P: 301-443-0360
adempsey@hrsa.gov

Rene Sterling, PhD, MHA

Senior Advisor
Office of Quality Improvement
Bureau of Primary Health Care
Health Resources and Services
Administration
5600 Fishers Lane
Room 16W49B
Rockville, MD 20857
P: 301-443-9017
rsterling@hrsa.gov

