

Ryan White HIV/AIDS Program Parts C and D Stakeholders Call

Health Resources and Services Administration | HIV/AIDS Bureau |
Division of Community HIV/AIDS Programs
April 28, 2022









Ryan White HIV/AIDS Program Parts C and D Stakeholders Call

April 28, 2022

Mahyar Mofidi, DMD, PhD
Captain, United States Public Health Service
Director, Division of Community HIV/AIDS Programs (DCHAP)
HIV/AIDS Bureau (HAB)

Vision: Healthy Communities, Healthy People



Zoom Platform

Virtual Etiquette

- Mute your line and stop your video during the presentations
- Chat to ask questions and make comments during the presentations and discussion
- Start your video when we will call on you
- Pair your phone with your computer – to reduce bandwidth







Meeting Agenda

- DCHAP Program Updates
- Program Income: Current Practices From The Field





HRSA's Ryan White HIV/AIDS Program (RWHAP) FY 2021 Funding: ~\$2.4 Billion

- Provides a comprehensive system of HIV primary medical care, medications, and essential support services for low-income people with HIV.
- Funds grants to states, cities, counties, and local community-based organizations to improve health outcomes and reduce HIV transmission among the hardest to reach populations with HIV.





HRSA's Ryan White HIV/AIDS Program System of Care

- Public health approach with integrated medical care and support services
 - Recipients determine service delivery and funding priorities based on local needs and planning process
 - People with HIV are integral to the planning process
 - Quality management is required
- Payor of last resort statutory provision: RWHAP funds may not be used for services if another state or federal payer is available





HRSA's HIV/AIDS Bureau (HRSA HAB) Vision and Mission

Vision

Optimal HIV care and treatment for all to end the HIV epidemic in the U.S.

Mission

Provide leadership and resources to advance HIV care and treatment to improve health outcomes and reduce health disparities for people with HIV and affected communities.





DCHAP Mission and Core Values

Mission

Provide Leadership and resources to assure access to and retention in high quality, comprehensive HIV care and treatment services for vulnerable people with HIV/AIDS, their families, and providers within our nation's communities.

Core Values

Communication · Integrity · Professionalism · Accountability · Consistency · Respect





In 2020, the RWHAP served more than half a million people in the United States and 3 territories^a

RYAN WHITE HIV/AIDS PROGRAM (RWHAP) SERVED

561,416 clients in 2020

MORE THAN 50%

of people with diagnosed HIV in the United States



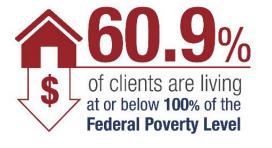


of clients are from **racial/ethnic** minority populations**

6.9% TEMPORARY HOUSING









23.6% of clients identified as **Hispanic/Latino**



46.6% of clients identified as **Black/African American**



^a Guam, Puerto Rico, and the U.S. Virgin Islands.



DCHAP Program Updates





Notices of Funding Opportunity (NOFO)

- RWHAP Part D WICY: Existing Geographic Service Areas (HRSA-22-037 & HRSA-22-156)
 - HRSA is reviewing applications to these announcements
 - These announcements included the option of supplemental funding for FY 2022
 - Full awards for both HRSA-22-037 and HRSA-22-156 are expected to be released prior to the start date of August 1
- RWHAP Part C Capacity Development (HRSA-22-019)
 - HRSA is reviewing applications for this announcement
 - HRSA expects to release Capacity Development prior to the start date of September 1
- RWHAP Part F Dental Reimbursement Program (HRSA-22-020)
 - HRSA is reviewing applications for this announcement
 - HRSA expects to release Dental Reimbursement Program prior to September 1





RWHAP Part C - Notice of Award (NoA)

Starts	*FY 22 Awards	*Reporting Requirements
January HRSA-22-011	Partial Award	 Ryan White HIV/AIDS Program Services Report (RSR), Federal Financial Report (FFR), Expenditure Report
April HRSA-22-014	Partial Award	RSR, FFR, Expenditure Report
May HRSA-22-015	Partial award	RSR, FFR, Expenditure Report
April & May HRSA-22-017	Partial Award	RSR, FFR, Expenditure Report
May HRSA-22-016	TBD	RSR, FFR, Allocation Report, Expenditure Report, MAI

^{*}Final awards for FY 2022, when issued, will contain other important information





Balance of Award Update for RWHAP Part C

- On March 15, the Consolidated Appropriations Act of 2022 was signed into law
- HRSA is waiting to receive the appropriations for HAB's Ryan White HIV/AIDS Program Parts
- Once final appropriations are received, HRSA HAB will begin issuing final awards for all FY 2022 RWHAP Part C recipients.





FY 2021 RWHAP Part C FFR Due Dates

RWHAP Part C	FY 2021 Budget Period End Date	FY 2021 FFR Due Date
January Start	12/31/2021	4/30/2022
April Start	3/31/2022	7/30/2022
May Start	4/30/2022	7/30/2022





FY 2021 RWHAP Part C Expenditure Reports

RWHAP Part C	FY 21 Budget Period End Date	FY 21 Expenditure Report Due Date
January Start	12/31/2021	3/31/2022
April Start	3/31/2022	7/30/2022
May Start	4/30/2022	7/30/2022





RWHAP Part C EIS Final Report Update

NOFO	Budget Start	Due Date	Grace Period	Final Due Date
HRSA-18-001	January	3/29/2022	90 days	6/27/2022
HRSA-18-004	April	6/29/2022	90 days	9/27/2022
HRSA-18-055	May	7/20/2022	90 days	10/18/2022
HRSA-18-092	May	7/20/2022	90 days	10/18/2022

Instructions and template is in EHB. Please follow up with your PO if you are not able to access a copy of the instructions for those funded for the FY18 - FY21 project period.





Leveraging RWHAP Part D

RWHAP Part D WICY Basic Training Program

- Purpose: Provide recipients with ongoing knowledge about implementing a RWHAP Part D program. Trainings will educate participants on program requirements, examples of grantee best practices in the field, and useful tools for program start-up and implementation. The topics covered will include, but are not limited to the following:
 - Part D Legislation 101
 - Managing federal funding across dually-funded RWHAP Part C &D Programs
 - Using Data for Quality Improvement
 - Understanding and Preparing for RWHAP Site Visits
 - Understanding Program Income

• **Timeline:** FY 2023



Leveraging RWHAP Part D

RWHAP Part D Communities of Practice

 Purpose: Facilitate the delivery of evidence-informed interventions and promising strategies to improve family-centered services to WICY with HIV in HRSA-funded RWHAP Part D provider organizations and HRSA-funded organizations serving similar populations.

The Communities of Practice will focus on three important areas:

- Youth transitioning from youth services to adult care
- Trauma informed care
- Pre-conception counseling, including sexual health
- Contract Period: August 2022 July 2026





Determining Client Eligibility & Payor of Last Resort PCN 21-02

- Policy Clarification Notice (PCN) 21-02 **Determining Client Eligibility & Payor of Last** Resort in the Ryan White HIV/AIDS Program outlines HRSA HAB guidance for RWHAP recipients and subrecipients for determining client eligibility and complying with the payor of last resort requirement, while minimizing administrative burden and enhancing continuity of care and treatment services.
- Accessible via: https://ryanwhite.hrsa.gov/sites/default/files/ry anwhite/grants/pcn-21-02-determiningeligibility-polr.pdf

Determining Client Eligibility & Payor of Last Resort in the Ryan White HIV/AIDS Program

Number: Policy Clarification Notice 21-02

Replaces: HRSA HAB Policy Clarification Notice 13-02 Clarifications on Rvan White Program Client Eligibility Determinations and Recertification Requirements

Issue Date: October 19, 2021

This Policy Clarification Notice (PCN) outlines the Health Resources and Services Administration's (HRSA) HIV/AIDS Bureau (HAB) guidance for Ryan White HIV/AIDS Program (RWHAP) recipients and subrecipients for determining client eligibility, and complying with the payor of last resort requirement, while minimizing administrative burden and enhancing continuity of care and treatment services.1

II. Scope and Applicability

This PCN applies to RWHAP Parts A, B, C, D, and Part F when funding supports direct care and treatment services. As of the effective date, this PCN applies to competing continuation, noncompeting continuation, and new awards.

III. Effective Date

The effective date of this PCN is October 19, 2021

IV. Eligibility Requirements for RWHAP Services

People are eligible to receive RWHAP services when they meet each of the following factors:

. A documented diagnosis of HIV.2 (Note: People who do not have an HIV diagnosis are eligible to receive certain services as outlined in HRSA HAB PCN 16-02 Rvan White HIV/AIDS Program Services: Eligible Individuals & Allowable Uses of Funds,3 and as otherwise stipulated by HRSA HAB.)

2. Low-Income

. The RWHAP recipient defines low-income. Low-income may be determined based on percent of Federal Poverty Level (FPL),4 which can be measured in several ways (e.g., Modified Adjusted Gross Income, 5 Adjusted Gross Income, Individual Annual Gross Income, and Household Annual Gross Income).

¹ RWHAP recipients (including AIDS Drug Assistance Programs) and subrecipients may collect additional information as necessary for program administration.

HIV Clinical Guidelines: Adult and Adolescent ARV, https://clinicalinfo.hiv

<u>quidelines</u> ³ HRSA HAB Policy Clarification Notice 16-02. *Ry an White HIV/AIDS Program Services: Eligible Individuals & Allowable Uses of Fur* https://hab.hrsa.qov/sites/default/files/hab/program-grants-management/ServiceCategoryPCN 16-02Final.pdf

*U.S. Federal Poverty Guidelines Used to Determine Financial Eligibility for Certain Federal Programs, https://a

outriennes

HRSA HAB Policy Clarification Notice 13-03 Ryan White HIV/AIDS Program Client Eligibility Determinations: Considerations Post

HIV/AIDS Bureau Policy Clarification Notice 21-02





HRSA HAB Policy Clarification Notice 21-02, cont.



Timely Eligibility Confirmation

Recipients and subrecipients:

✓ Must conduct timely eligibility confirmations, in accordance with their policies and procedures, to assess if the client's income and/or residency status has changed



Six Month Recertification Requirement

- ✓ Are permitted to accept a client's self-attestation of "no change" when confirming eligibility, although HRSA HAB does not recommend relying solely on client selfattestation indefinitely
- ✓ **Should not disenroll** clients until a formal confirmation has been made that the client is no longer eligible





RWHAP Best Practices Compilation



How is your organization innovating to reduce health disparities along the HIV Care Continuum?

The Health Resources and Services Administration (HRSA) HIV/AIDS Bureau (HAB) is looking for innovative and promising strategies for its new compilation of best practices.

The compilation is part of HRSA HAB effort to catalogue and display best practices implemented successfully in Ryan White HIV/AIDS Program health care and treatment settings.

Do you have a novel approach or promising innovation to share?

Please submit it online:

TargetHIV.org/bestpractices







RWHAP Best Practices Compilation (cont.)

TargetHIV NEWS CALENDAR LIBRARY **HELP** COMMUNITY **Best Practices** Compilation **Filters** The Best Practices Compilation gathers and disseminates intervention Evidence Level 1 strategies that have been implemented in RWHAP funded settings and improve outcomes along the HIV care continuum. Explore the Compilation to Choose find inspiration and new ideas for improving the care of people with Focus Population 🔞 HIV. Submit your innovation today for possible inclusion in the Compilation! Choose **Keyword Search** HIV Care Continuum (2) **SEARCH** RESET Choose



Gender Affirming Care in the RWHAP Program Letter

- Reaffirms the importance of providing culturally affirming health care and social services to the transgender community
- Letter is not new policy or approach to the services delivered by the RWHAP
- Accessible via:
 https://ryanwhite.hrsa.gov/sites/default/file
 s/ryanwhite/hiv-care/gender-affirming-care-rwhap.pdf



DEPARTMENT OF HEALTH & HUMAN SERVICES

Health Resources and Services Administration

Rockville, MD 20857 HIV/AIDS Bureau

December 16, 2021

Dear Ryan White HIV/AIDS Program Colleagues.

Ensuring that transgender people with HIV have access to care, treatment and support services that improve their health and decrease risk of morbidity and mortality related to HIV is a priority for the Health Resources Services Administration's (HRSA) HIV/AIDS Bureau (HAB). Of the more than half a million people served by the Ryan White HIV/AIDS Program (RWHAP) 2.1 percent, approximately 11,600, are transgender. Providing gender-affirming care is an important strategy to effectively address the health and medical needs of transgender people with HIV. HRSA HAB strongly encourages RWHAP service providers to harness and mobilize the existing RWHAP infrastructure and services to support gender-affirming services within allowable RWHAP parameters.

Gender-affirming care and treatment services are described in the HHS Guidelines for the Use of Antiretroviral Agents in Adults and Adolescents Living with HIV (Guidelines). According to the Guidelines, gender affirmation describes processes whereby a person receives social recognition, value, and support for their gender identity and expression. Gender affirmation is often described across several dimensions, including: social (e.g., social support and acceptance, use of pronouns, names, or clothing that align with their gender identity); medical (e.g., use of hormones or surgery); legal (e.g., legal name change or changing gender markers on identity documents); and psychological (e.g., the degree of self-acceptance and comfort with their gender identity).

RWHAP funds may be used to support gender affirming care across various HRSA RWHAP core medical and support service categories as outlined in *Policy Clarification Notice #16-02 Ryan White HIV/AIDS Program Services: Eligible Individuals & Allowable Uses of Funds.*Many RWHAP AIDS Drug Assistance Programs (ADAPs) provide access to gender-affirming





Long-Acting Antiretroviral (ARV) Medication Guidance

- In January 2021, the U.S. Food and Drug Administration (FDA) approved the first long-acting antiretroviral product for HIV treatment, Cabenuva
- In February 2022, FDA approved Cabenuva: for two-month dosing for adults with HIV
- HRSA HAB issued a program letter in December 2019 with guidance for RWHAP recipients on long-acting ARV medication: https://ryanwhite.hrsa.gov/sites/default/files/ryanwhite/grants/dcl-rwhap-adap-long-act-arv.pdf
- For additional information on long-acting ARV, visit TargetHIV: https://targethiv.org/news/about-long-acting-art-fact-sheet-insights-ryan-white-hivaids-program



HAB Website Has A New Look and New Name: RyanWhite.HRSA.Gov





Highlights new resources, program updates, and upcoming events



Find HIV Care and Treatment

Get connected to HIV care, treatment, and support through the Ryan White HIV/AIDS Program.



Learn About the 2022 National Ryan White Conference

The National Ryan White Conference is August 23-26, 2022, in Washington D.C. The conference is being planned to include both limited in-person and virtual attendance options



Sign up for the RWHAP Listserv!

Sign up for email updates.

Subscribe [□]



More About the Program

Who Was Ryan White? State Hotlines **Find Funding**

TargetHIV[□]

Contact Us

Find a RWHAP Medical Provider



HAB Website Has A New Look and New Name: RyanWhite.HRSA.Gov (cont.)

New Site Navigation

- About the Program: Find an overview of the RWHAP, its parts and initiatives, funding, and more!
- HIV Care Learn how to get HIV care and treatment through the RWHAP and how to find a RWHAP provider, and view state HIV hotlines
- Data Find RWHAP data, slide decks, reports, and tools, such as the RWHAP Compass Dashboard



Grants: Find information and resources on how to manage your grant



New Ryan White HIV/AIDS Program Resources



During the course of the HIV epidemic in the United States, Black/African American women have been disproportionately affected. According to the Centers for 57 percent of women who received diagnosis of HIV in 2018 were Black/Atrican American, In 2018, hotorosexual Black women as a popular were the fourth highest affected by HTV. have sex with men (MSM). Hispanic/Latino

is a proven strategy to reduce HIV transmission, Promotion efforts have focused on MSM, with less awarenes and uptake among disgender Black women. CDC statistics (2017) indicate that only 4.4 percent of Black/African American women who would benefit and outroach efforts related to PrEP that are limited. Panelists related that many sexually active female patients with HIV or how PrEP may be appropriate for their

Viral suppression rates among Ryan White HW/AIDS Program (RWHAP) clients are higher than among people with HIV who are not receiv through RWHAP In 2019, 88.1 percent of Black/African American women have Black/African American women served Subpopulations have lower rates. These include women aged 20-24 years; women who acquired HIV via vertical with unstable housing.

Dimensions of HIV Prevention and Treatment for Black Women

Technical Expert Panel Executive Summary

The Health Resources and Services Administration's (HRSA) HIV/AIDS Bureau (HAB), which oversees the Rvan White HIV/AIDS Program (RWHAP), convened a three-session Technical Expert Panel (TEP) in October 2020 to examine the research, clinical, and patient landscapes related to HIV prevention and treatment for dispender Black women. More than 20 panelists representing health departments, community-based health care providers, HIV prevention providers, RWHAP-funded

providers, advocales, researchers, and national organiza representatives from the Centers for Disease Control and Primary Health Care (BPHC), Maternal and Child Health Bu Planning, Analysis and Evaluation: Office of Global Health: The discussion focused on the biomedical, behavioral, conthat shape HIV prevention, treatment, and supportive serv women with HIV across the lifespan.

The discussions were framed by the concept of intersectio framework, developed by Klimberlé Crenshaw, that consi gender, socioeconomic class. HIV status) and interiocking approach, lens of analysis, and research method-has a women of color who have sought societal change. Black v of care that truly is intersectional and serves to address th lives. Given the complexities of Black women's lives. It is a including clients, understand how the various dynamics a The following summary includes considerations for-

- Improving care and supporting Black women with HIV;
- Improving RWHAP services for Black women with HIV
- Addressing the mental health needs of Black women
- Valuing the lived experience of Black women as clients

Improving Care and Supporting Black Women

During the course of discussion, several themes and strate engagement of Black women across the HIV care continu

The Black Women's mantra: "It's A Lot." Most important constantly carrying, not only the work, but the emotional fragility of our white counterparts, service providers, polic Burnout happens most often not because of our work or other folks with more privilege and lower expectations n

Acknowledge the Legacy of Oppression, Historical inequities and discrimination affect the health and quality Acknowledging this legacy-both in terms of impact on seeking to address this legacy as a society-is critical to women. The premature decline of health in Black women



Population Fact Sheet | September 2021

The Reach and Impact of the RWHAP in Rural Areas in 2019

- 7.9% of all RWHAP providers in = 160/2 037) were located in rural areas?
- 10.2% of all RWHAP outpatient medical care? providers in = 91/894 were located in rural areas.
- Among RWHAP providers in pural areas in 2019-
- Nearly 50% served more than 100 RWHAP clients.
- 42% were health descriments.
- Approximately 87% received Public Health Service Act Section 330 funding, which supports HRSA-funded Community Health Centers.

In 2019, the top 10 most common services delivered by RWHAP providers

- Medical case management 57.5%
- Emergency financial assistance 36.3%
- Oral health care 48.1%
- Outpatient/ambulatory health services 56.9%
 Mental health services 35.6%
 - - Health Insurance premium and cost-sharing assistance - 29.4%
- Medical transportation 45.6% Non-medical case management – 43.1%

of clients who visited

VIRALLY SUPPRESSED

■ Food bank/home-delivered meals – 21.3% ■ Outreach services – 21.3%

RWHAP Clients Who Visited Rural Providers in 2019



* Klain PW, Galgor T, Chavis NS, et al. The Health Nation 14, Cargain I, Caladis Rei, which is the Practice of the International System of the Unified States. Geographic distribution, provider characteristics, and clinical outcomes. PLoS One. 2020;15(2):

The Health Resources and Services

Administration's (HRSA) Ryan White

HIV/AIDS Program (RWHAP) provides

delivery of optimal care and treatmen

for people with HIV, including those

in rural communities.^a Addressing

suppression is critical to ending the

HIV epidemic in the United States.^b

The RWHAP encourages innovative

practices to best meet the needs of

people with HIV in rural communities

service providers^c in rural areas have

demonstrated success in such areas as telemedicine, rapid antiretroviral

therapy, transportation services, and the use of community health workers.

Although barriers remain, RWHAP

health inequities and racial disparities

support and resources to RWHAP

grant recipients to assist in the

HRSA. Ending the HIV Epidemic in the U.S. "TWHAP service providers" releas to provider organi-astions that deliver direct care and support services to









New resources available on the HAB website. Visit:

https://ryanwhite.hrsa.gov/resources





Mark Your Calendar

- Upcoming HAB You Heard Webinar
 - May 19, 2022; 2:00-3:00 PM ET







2022 Stakeholder Webinar Schedule



SAVE THE DATE

HAB's DCHAP Stakeholder Webinars

Day and Date	Time	
Thursday, July 21, 2022	2 pm – 4 pm ET	
Thursday, October 20, 2022	2 pm – 4 pm ET	





2022 National Ryan White Conference Updates

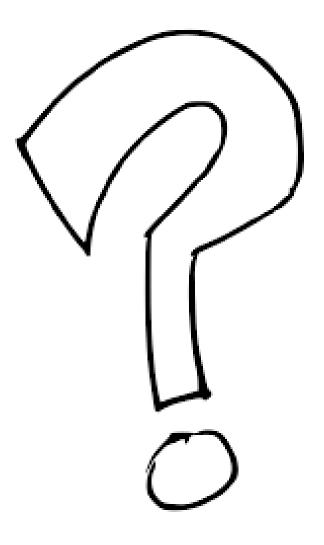


- 2022 National Ryan White Conference Dates: August 23-26, 2022: Virtual
- Conference registration is now open. Please visit the conference website to register: https://ryanwhiteconference.hrsa.gov/
 - Unlimited registration for all recipient staff
 - Community members are highly encouraged to participate
 - Registration is free
- DCHAP Business Day: August 23, 11 am-2 pm ET
- Abstract approvals were sent out in mid-April





Questions







Contact Information

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www.HRSA.gov



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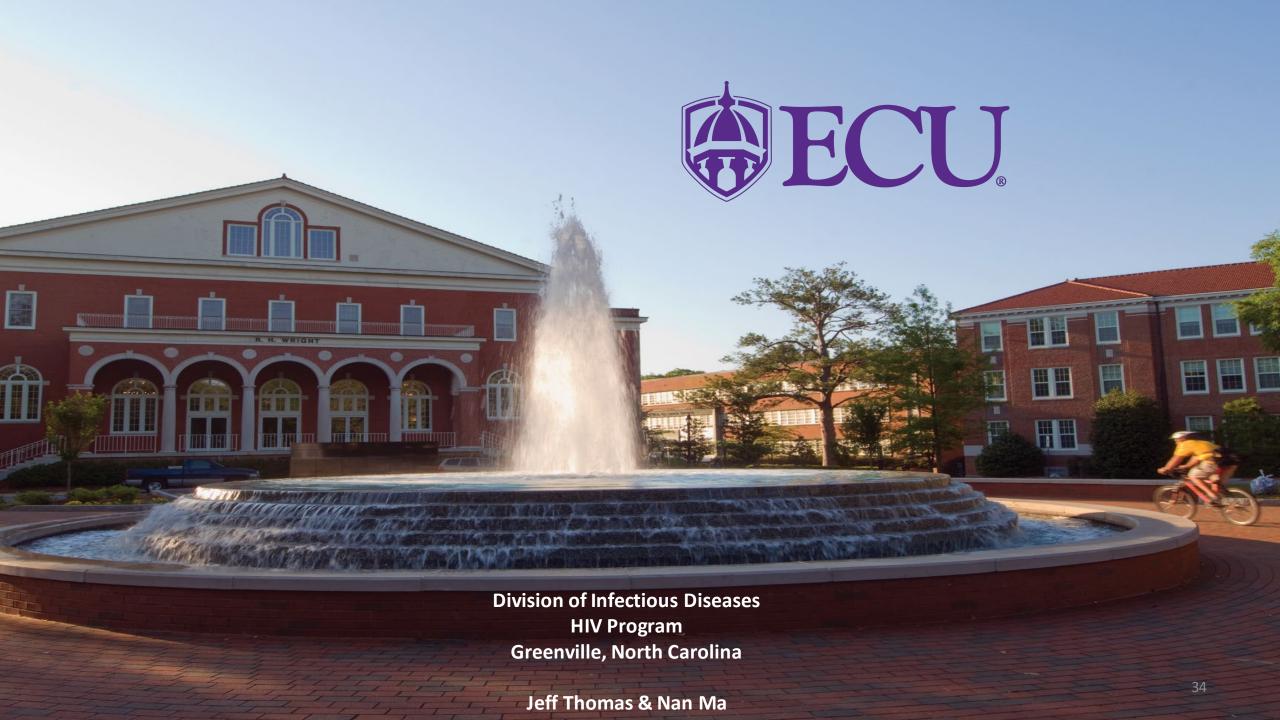




Program Income: Current Practices From The Field















ECU HIV Program

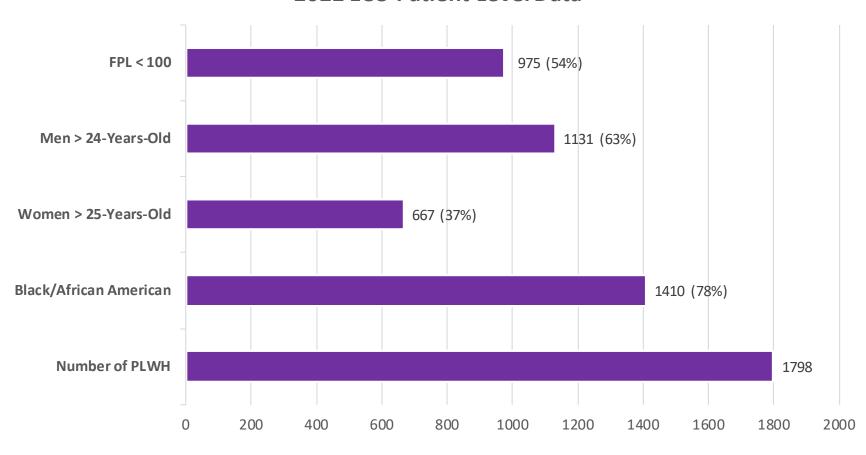
- Primary Provider for HIV Care in Eastern North Carolina (ENC)
- Catchment Area 30
 Counties
- 1798 Active Patients/PWH
- 100 New and 100
 Reengaging Patients Per Year (No HIV care > 9 months)





ECU HIV Program Demographics

2022 ECU Patient Level Data





ECU HIV Program – "One-Stop Shop"

- 7 ID Faculty; 4 ID fellows; 1- GP*; 2 NP*; 3 nurses; 1 phlebotomist; 2 PharmDs*
- 2 FT Behavioral Health Counselors; Director (MH/SA); .1 FT Psychiatrist
- Nutritional Screening and Treatment
- Medical Case Management/Community Health Workers*
- RN-Case Manager-Linkage Retention*
- Transportation Assistance & Medication Assistance/ADAP*
- Oral Health Services (School of Dental Medicine) and Vision Program (Referral Coordinator)*
- Specialty and Primary Care Referral Program*
- Clinical Trials Program: 8 Active, 1 actively enrolling

*Funded in whole or in part with program income



ECU Ryan White Program

Four Ryan White Grants (Parts B, C, C-NGSA, and D)

- Ryan White HIV/AIDS Program
 (RHWAP) Part C: \$554,327; covers
 14 counties in ENC
- RHWAP Part C: \$311,809; covers 5 counties in ENC
- RWHAP Part D: \$676,203: covers28 counties in ENC
- RWHAP Part B: \$567,467: covers11 counties in ENC





ECU HIV Program Income Sources

- Patient Charges and Third-Party Reimbursement (7%)
 - Collections from Insurance (Third-Party)
 - Patient self-payment for services provided
- 340B Drug Pricing Program (93%)
- Patients with private insurance and Medicare Part D who are not enrolled in the State's ADAP supplement program are offered participation in the 340B Medication Program
 - A dedicated pharmacy technician coordinates referrals to the ECU
 Pharmacy

Program Income Funded Expansion of Services

- Hiring of additional clinic staff (e.g., Family Physician, Referral Coordinator, Community Health Workers)
- Contractual Psychiatry services (hourly)
- Expansion of oral health care including shared funding of a dental referral coordinator- improved eligibility, treatment coordination and adherence, payment
- Expansion of specialty care within and outside of ECU
- Stratus video interpreting services
- Expanded HIV Testing
 - ED HIV Opt-in Testing Program



Program Income Funded Additional Improvements

- Relocated to larger facility to accommodate our patient growth
 - Long-term lease
- Minor upgrade of facilities
- Hiring an IT program developer for development of a medical case manager (MCM) dashboard
 - Development of a MCM dashboard to operationalize work tasks
- Support of additional CQI efforts
- Enhanced Staff Training
 - Trauma-Informed Care



Fiscal Management of Ryan White Program Income

The Grant Fiscal Coordinator works closely with:

- Principal Investigator
- Fiscal Team at Internal Medicine
- ECU Billing office
- ECU Office of Research Administration (ORA)



Annual Budgeting Process

The Grant Fiscal Coordinator prepares an annual Budget Plan based on:

- Consider all the resources of Ryan White funds in our clinic, including the original award amount and the program income.
- The assessment of comprehensive HIV care and treatment needs for our clients
- Program income is used to fill the gap in personnel and other support services
- Program income is used for administrative services beyond the 10% cap since it is not subject to such a cap



Budget Plan of Program Income

Budget Narrative and Line-Item Budget:

- Prepared at Fiscal Year term
- Considers the revenue generated during the last fiscal year
- Expenditures are estimated based on previous fiscal years' expenditures data and trends
- Ryan White Management Team meets to discuss priority areas and anticipated new programs and associated expenditures which are then added into the budget



Variance Report

- The Grant Fiscal Coordinator prepares a quarterly variance report that estimates the percentage of funds expended from program income compared to the percentage of the grant year that has passed
- The Grant Fiscal Coordinator sends the quarterly variance report to PI for review and approval.
- During the RW management meeting, the PI and management team discusses the details of the variance and decides if any adjustments are needed



Challenges and Resolutions

Challenge: Hard to share the clients' current RW eligibility status with ECU Dental School when scheduling the dental appointment

Solution: Co-hired a Dental Referral Coordinator to assist with Linkage to HIV Care Services

Challenge: Billing for ECU specialty referrals involve several internal processes to verify eligibility before paying invoices

Solution: Worked with ECU Billing Office to set-up a work queue for internal referrals within ECU-P to bill RWPI, and hired a Financial Counselor to assist with eligibility



Summary

- Program Income is an excellent resource to expand the activities of the award
- Recipients should develop policies and systems to track grant funds and program income to avoid large unobligated balances (UOB)
- Develop streamlined processes that capitalize on strengths while improving weaknesses in relation to program income utilization
- Internal and external communication between staff and community partners is essential



Contact Information

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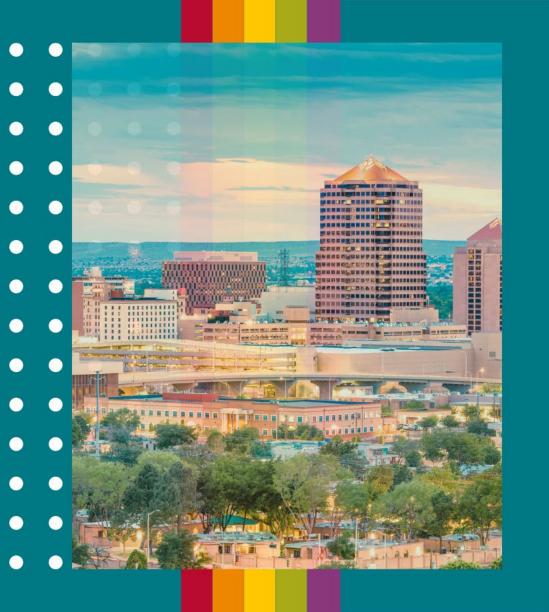
<u>Thomasjef14@ecu.edu</u>

Nan Ma, MBA, MSA

Ryan White Grant Coordinator ECU – Brody School of Medicine Department of Internal Medicine Division of Infectious Diseases 252.744.3734

Man14@ecu.edu







340b Program: Building a Strong Financial and Operational Relationship

Miranda Sedillo, MS
Operations Director/
RWHAP Project Director

Dion Sanchez, MBA
Director, Financial
Reporting

Objectives

- Introduce an overview of UNM Truman Health Services' Ryan White Program
- Discuss best practices for compliance with 340b Program Income
- Demonstrate financial and operational tools to develop strategy



UNM Truman Health Services (THS)

Vision: All people living in New Mexico will have access to affirming, quality care that is free from stigma and discrimination leading to an improved quality of life.



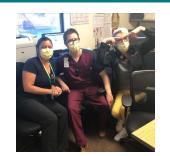
Our mission is to achieve zero new HIV and hepatitis C infections in New Mexico. To accomplish our mission, we create a safe place to care for our patients, the community and each other. We respect human dignity and, together, seek to enhance the physical and personal well-being of people accessing care in New Mexico.



Our focus is caring for people with HIV, those who are gender diverse and populations disproportionately impacted by HIV and hepatitis C in New Mexico.









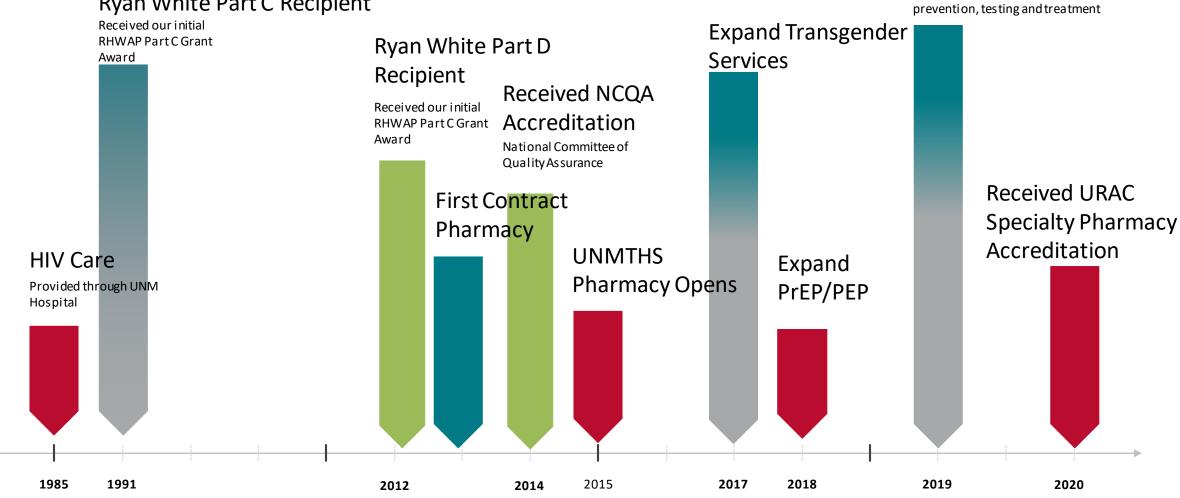






Our History

Ryan White Part C Recipient

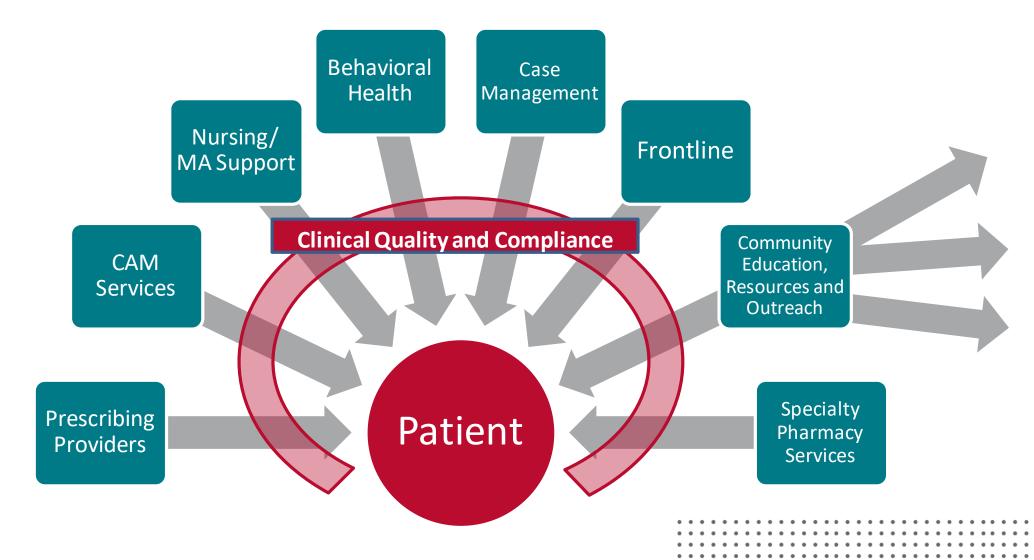


Became CDC grant sub-

recipient under the NMDOH Allowed for continued access for STI



Our Services Center on our Patients





Best practices for compliance with 340b Program Income



Best practices

- Establish a strong financial and operational relationship
 - Monthly financial review of grants and 340b program income
 - Shared decision making
 - Created culture of close collaboration
- Create consistent financial reports
 - Fiscal year, project year
 - Take time to review, discuss and identify variance



Challenges

RWHAP Part C, Part D and Other services are not separate operations/cost centers.

And

The grant years are each different and do not match our fiscal year.



Overlapping CY, FY, PY Requires Financial Reporting Adjustments

CY	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept	Oct	Nov	Dec
FY	7	8	9	10	11	12	1	2	3	4	5	6
Part C	10	11	12	1	2	3	4	5	6	7	8	9
Part D	6	7	8	9	10	11	12	1	2	3	4	5



Solutions

Challenge: RWHAP Part C, Part D and Other services are not separate operations/cost centers.

Solution:

- Creation of specific accounting units for each program: RWHAP C, D, Other
- Allocate revenues based on individual patient type
- Allocate expenses based on agreed-upon allocation by account and reviewed annually
 - General office expenses are driven by patient mix for the month
 - Patient assistance by type of expense

This is accomplished by Truman RWHAP (program) staff working with fiscal team to identify RWHAP patients and determine the proper classification for the various costs and cost categories.



Solutions

Challenge: The grant years are each different and do not match our fiscal year.

Solution:

- Creation of individual reports for each of the unique accounting units by program.
- Listing each month starting with the beginning of the specific grant period and accumulating for grant to date reporting.

Finance does this by creating financials with a grant specific starting periods and a total for the 12 months. In this case we use Excel for greatest flexibility.



Finance Support

Finance provides monthly financials by program and by grant year.

UNM Medical Group Truman Part C												
Grant Year Apr - Mar Data as of: 03/09/22 at 08:43										1		Actual
Data 43 01. 03/03/22 4106.43	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Total Truman Part C
Work RVUs	-	-	-	-	-	-	-	-	-	_	-	-
Arrivals	-	-	-	-	-	-	-	-	-	-	-	-
FTE's	-	-	-	-	-	-	-	-	-	-	-	-
Gross Billing	-	-	-	-	-	-	-	-	-	-	-	-
Net Collections	-	-	-	-	-	-	-	-	-	-	-	-
Total Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-	-	-	-	-	-	-
Salaries	-	-	-	-	-	-	-	-	-	-	-	-
Benefits	-	-	-	-	-	-	-	-	-	-	-	-
Benefits as % of Salaries												
Total Salaries & Benefits	-	-	-	-	-	-	-	-	-	-	-	-
Purchased Svcs Sal & Ben	-	-	-	-	-	-	-	-	-	-	-	-
Total Operating Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Operating Expen	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Net Gain / (Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Reductions:												
Mgmt Fees - Clinics	-	-	-	-	-	-	-	-	-	-	-	-
Net Gain / (Loss) after Redu	-	-	-	-	-	-	-	-	-	-	-	-



Financial Review

- Monthly distribution of the financials by program and grant year.
- Monthly meeting with Truman's RWHAP program staff,
 Finance and Contracts and Grants to review financial status,
 recent changes and upcoming changes of each program.
 - Provided opportunity to make changes to spending; shifting of funds



Compliance with 340b Program Income Requires Sufficient Fiscal/Admin Staffing

- Dedicate appropriate finance team resources
 - 1.0 FTE Sr. Financial Analyst
 - Program income-supported fiscal staff
 - Oversees allocations processes
 - Conducts financial analysis
 - Coordinates financial team members' efforts to ensure compliance with allocations plan
 - Analyzes budget to actuals, with budget projections to ensure full grant draw down and program income spending
 - Weekly one-on-one with RWHAP Project Director
 - Dedicate appropriate finance team resources





Snapshot of Tools





Tool Snapshot



Tool Snapshot

RSR Data extracted from EHR (Cerner) and either automatically or manually entered into CAREWare



Custom Report Created in CAREWare



Data extracted from CAREWare in Excel format



Dashboard created in PowerBI



Operational Tool Snapshot

Finance Data extracted from Lawson



Data extracted in excel format



Formulas to map revenue to HRSA Service Categories created according to HAB PCN 16-02



Dashboard created in PowerBI



Power BI Demonstration



How did we accomplish all of this?

- Initiated 340b efforts with a small, experienced contract pharmacy; expanded to in-house pharmacy to build revenue
- Held true to our mission and intent of the RWHAP always place patients first in operational and financial decisions
 - SPECIFICALLY 340b margin returns to support efforts of the RWHAP, including administration and operational supports



How did we accomplish all of this?

- Identify the mutual benefit from routine reporting and collaboration between finance and operations
- Established a culture of continual readiness for audits/accreditation to ensure compliance



Summary

- Strong relationship between finances and operations results in sustainability and growth
- Establish allocations according to HAB PCN 16-02 and commit to the plan
- Run routine reports and have dedicated time for discussions
- Utilize data (financial and patient) to make strategic decisions – it needs to be submitted, so use it!



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Thank You!



